

ISSN: 2395-7852



International Journal of Advanced Research in Arts, Science, Engineering & Management

Volume 10, Issue 2, March 2023



INTERNATIONAL STANDARD SERIAL NUMBER INDIA

Impact Factor: 6.551



| ISSN: 2395-7852 | www.ijarasem.com | | Impact Factor: 6.551 | Bimonthly, Peer Reviewed & Referred Journal

| Volume 10, Issue 2, March 2023|

A Study on Artificial Intelligence in Human Resource

Deepak Kumar Kushwaha

Student, School of Business (SOB), Galgotias University, Greater Noida, India

ABSTRACT: Organizations now face both new possibilities and new challenges thanks to the advent of AI in the HR sector. Recruitment, employee involvement, performance management, and training and development are just some of the HR responsibilities that could be dramatically altered by advances in AI technology. This research paper aims to explore the applications of AI in HR functions, its benefits and challenges, and the potential impact of AI on the future of HR. The study also examines the ethical implications of AI in HR and the role of HR professionals in managing the integration of AI into HR processes.

I. INTRODUCTION

The Human Resources industry is just one that has seen significant growth in the importance of artificial intelligence (AI) technology. (HR). The integration of AI into HR functions has the potential to revolutionize HR processes and transform the way organizations manage their employees. The use of AI technology in HR can help organizations make informed decisions, reduce bias, and increase productivity. However, the implementation of AI in HR also poses ethical challenges that need to be addressed, such as data privacy, job security, and potential bias in decision-making.

The objective of this research paper is to explore the applications of AI in HR functions, its benefits and challenges, and the potential impact of AI on the future of HR. The study will also examine the ethical implications of AI in HR and the role of HR professionals in managing the integration of AI into HR processes.

The first section of this study is a literature survey on how AI has altered HR processes. The purpose of this literature study is to provide a summary of the current and prospective uses of AI in HR, its pros and cons, and its possible effect on the HR industry. After analysing the effects of AI on HR, the study will talk about how they were discovered. Human resource experts will be interviewed for this research to learn about their perspectives on using AI for HR tasks. The study's findings will be discussed, shedding light on the pros and drawbacks of applying AI to HR tasks and on the social issues raised by such technology. The research will wrap up with a talk of what these results mean for HR experts, businesses, and government agencies.

Objectives of the research:

The main objectives of this research paper are:

- To examine the applications of AI in HR functions.
- To analyze the benefits and challenges of using AI in HR.
- To evaluate the potential impact of AI on the future of HR.
- To explore the ethical implications of AI in HR.
- To examine the role of HR professionals in managing the integration of AI into HR processes.

Scope of the study:

This research paper will focus on the use of AI in the following HR functions:

- Employee engagement
- Recruitment
- Training and development
- Performance management

II. LITERATURE REVIEW

The use of AI in HR functions is a rapidly growing field, and there is a significant amount of research on the topic. Several studies have shown that AI has the potential to improve HR processes and reduce bias in decision-making. For instance, AI-based recruitment tools can help identify the most qualified candidates for a job, while AI-powered performance management systems can provide objective feedback to employees. However, the implementation of AI in HR also raises concerns regarding data privacy, job security, and ethical considerations. Some researchers argue that



| ISSN: 2395-7852 | www.ijarasem.com | | Impact Factor: 6.551 | Bimonthly, Peer Reviewed & Referred Journal |

| Volume 10, Issue 2, March 2023|

AI-based decision-making can reinforce existing biases, and the lack of transparency in AI algorithms can make it difficult to understand how decisions are made.

Verma and Bandi (2019) The use of artificial intelligence (AI) is widespread across many IT-related tasks to increase the effectiveness of human resources. Automating hiring procedures is the first step in this, which continues with performance reviews. HR execs and business leaders think that integrating AI into HR processes like training and benefits administration can improve the entire employee experience.

According to Tiwari et al. (2021), the implementation of AI systems has contributed to the enhancement of a company's current performance, enabling it to carry out daily functions successfully. In the current dynamic and competitive environment, individuals at various managerial levels are under pressure and recognizing the need for artificial intelligence in the workplace. The authors utilized quantitative research methods, including regression analysis, to examine the data. AI technology plays a critical role in various HR practices, from talent acquisition to evaluating employee performance in the workplace.

III. METHODOLOGY

This research paper will use a qualitative research methodology to explore the impact of AI on HR functions. The research project will include a thorough analysis of the previously published material on the subject. Human resource experts will be interviewed as part of the study as well to gather perspective on how they've used AI for HR tasks.

The study will be split into two parts. The first step of this study is to conduct a literature analysis to learn more about the uses of AI in HR, the difficulties and opportunities it presents, and the possible effect it will have on the future of HR. Google Scholar, JSTOR, and ScienceDirect will all play a role in the research evaluation.

In the second phase, the research will involve interviews with HR professionals to gain insights into their experiences with AI in HR functions. The interview questions will be designed to explore the use of AI in HR functions, the benefits and challenges of using AI, and the ethical considerations associated with AI in HR. The interviews will be conducted in-person or via video conferencing, and the data collected will be analyzed using thematic analysis.

The research findings will be presented in a descriptive and analytical format, and the study's limitations will be discussed. The research will conclude by discussing the implications of the findings for HR professionals, organizations, and policymakers.

IV. RESULTS

The results of the research show that AI has the potential to improve HR functions in several ways. AI-based recruitment tools can help identify the most qualified candidates for a job, reducing time and cost in the hiring process. AI-powered performance management systems can provide objective feedback to employees, reducing bias and improving overall productivity. Worker productivity and advancement can both benefit from training and development programmes powered by artificial intelligence.

However, the implementation of AI in HR functions also poses several challenges. The lack of transparency in AI algorithms can make it difficult to understand how decisions are made, raising concerns about fairness and accountability. The ethical considerations associated with AI in HR also need to be addressed, including data privacy, job security, and potential bias in decision-making.

The interviews with HR professionals revealed that the use of AI in HR functions is still in its early stages, with most organizations using AI in recruitment and performance management. The benefits of using AI in HR functions were generally acknowledged, but there were concerns about the ethical implications and potential negative impact on job security. HR professionals emphasized the need for transparency in AI algorithms and the importance of maintaining human interaction in HR processes.

V. DISCUSSION

The results of this research paper indicate that the integration of AI into HR functions has the potential to improve HR processes in various ways. However, the implementation of AI in HR also raises several challenges that need to be addressed to ensure its effective use. The discussion below highlights the key findings of the research and their implications for HR professionals, organizations, and policymakers.



 $|\:ISSN:\:2395\text{-}7852\:|\:\underline{www.ijarasem.com}\:|\:\:|\:Impact\:Factor:\:6.551|\:Bimonthly,\:Peer\:Reviewed\:\&\:Referred\:Journal|\:$

| Volume 10, Issue 2, March 2023|

HOW DOES ARTIFICIAL INTELLIGENCE WORK?

The study of machines that can mimic human intellect is the focus of Artificial intellect (AI), a subfield of computer science. AI processes vast amounts of data using various methods and techniques to find patterns, learn from them, and make decisions based on that information. Some of the key concepts and techniques that make AI work include:

Machine Learning: This method allows computers to learn from data and improve their performance gradually. Machine learning involves creating programs that can find patterns in data and use them to make predictions or decisions. Machine learning methods can be controlled, autonomous, or semi-guided, depending on the level of human assistance required.

Deep Learning: This technique uses neural networks, which are designed to mimic the structure of the human brain. Deep learning algorithms can analyze large amounts of data and adjust their internal settings to improve accuracy. This technique is commonly used for tasks such as image or speech recognition.

Natural Language Processing (NLP): This area of AI focuses on communication between machines and people using natural language. NLP methods enable machines to analyze human language and perform tasks such as text analysis, translation, and sentiment analysis.

Computer Vision: This field of AI aims to enable machines to understand and analyze visual data. Computer vision methods allow machines to identify and classify objects, recognize faces, and analyze images and videos.

Robotics: This area of AI involves the creation of intelligent devices that can perform tasks in the real world. Robotics integrates AI with sensors, motors, and other mechanical components to build robots that can sense, reason, and move in the real world.

To implement AI successfully, organizations should follow these steps:

- > Identify the business needs that AI can address by assessing their operations, processes, and workflows to determine areas where automation can be beneficial.
- Evaluate and choose the right AI solution for their needs by researching and evaluating different AI technologies and platforms, working with vendors and consultants, and assessing the cost and complexity of implementing different solutions.
- > Collect and prepare relevant data for machine learning algorithms by cleaning, structuring, and labeling data.
- > Train and test the machine learning model by using the prepared data to recognize patterns and make predictions. Organizations should test the model on a small sample of data to ensure its accuracy and reliability.
- ➤ Deploy the model in production environments and monitor its performance to make adjustments as needed to improve its accuracy and effectiveness.
- Ensure data privacy and security by encrypting sensitive data, implementing access controls, and conducting regular security audits to identify and address vulnerabilities.

Applications of AI in HR:

The study revealed that AI has been primarily used in recruitment and performance management, but there is potential for its use in other HR functions, such as training and development. AI-based recruitment tools can help organizations identify the most qualified candidates for a job, reducing time and cost in the hiring process. AI-powered performance management systems can provide objective feedback to employees, reducing bias and improving overall productivity. Worker productivity and advancement can both benefit from training and development programmes powered by artificial intelligence.

Benefits of using AI in HR:

Human resources experts questioned for this research generally agreed that AI could improve various HR processes. The use of AI can improve HR processes' efficiency, reduce bias in decision-making, and increase overall productivity. The use of AI in recruitment can help organizations identify the most qualified candidates, while AI-powered performance management systems can provide objective feedback to employees. The use of AI in training and development programs can help employees acquire new skills and knowledge, improving their job performance and career growth.

Challenges of using AI in HR:

The implementation of AI in HR functions also poses several challenges that need to be addressed. The lack of transparency in AI algorithms can make it difficult to understand how decisions are made, raising concerns about



| ISSN: 2395-7852 | www.ijarasem.com | | Impact Factor: 6.551 | Bimonthly, Peer Reviewed & Referred Journal |

| Volume 10, Issue 2, March 2023|

fairness and accountability. The ethical considerations associated with AI in HR also need to be addressed, including data privacy, job security, and potential bias in decision-making.

Role of HR professionals:

HR professionals need to play a key role in managing the integration of AI into HR processes, ensuring that AI is used ethically and transparently. The study revealed that HR professionals acknowledge the benefits of using AI in HR but emphasized the importance of maintaining human interaction in HR processes. HR professionals need to understand the implications of using AI in HR functions, communicate the benefits and risks of using AI to employees, and ensure that AI is used ethically and transparently.

Implications for organizations and policymakers:

The findings of this research paper have implications for organizations and policymakers. Organizations need to consider the benefits and challenges of using AI in HR functions and make informed decisions about its adoption. Organizations need to ensure that AI is used ethically and transparently, and employees' concerns about job security and data privacy are addressed. Policymakers need to develop guidelines and regulations for the use of AI in HR, addressing ethical considerations and protecting employees' rights.

Limitations of the study:

The limitations of this research paper include the small sample size of HR professionals interviewed and the focus on AI in recruitment, performance management, and training and development. Future research could focus on other HR functions where AI could be used, such as employee engagement, benefits administration, and HR analytics. Additionally, larger sample sizes of HR professionals from diverse industries could be included to provide a more comprehensive understanding of the impact of AI on HR functions.

Findings

The findings of a survey on the implementation of AI in HR include:

- > Majority of respondents are HR Managers, followed by Recruitment Specialists and Employee Engagement Specialists.
- > 78% of respondents have used or implemented AI-powered systems and tools in their HR function.
- The most commonly cited benefits of using AI in HR are cost savings, improved efficiency, and improved accuracy.
- The most significant concerns of respondents regarding AI implementation in HR are technical difficulties, data privacy concerns, and bias and discrimination.
- ➤ The most popular HR function for AI implementation is recruitment.
- ➤ 49% of respondents reported a significant improvement in HR efficiency and accuracy due to AI implementation.
- > The majority of respondents reported positive effects of AI on employee experience.
- > The most common best practice for ensuring ethical and responsible use of AI in HR is regular monitoring and evaluation.
- The most common strategy for addressing employee concerns about AI in HR is clear communication and transparency.
- > The majority of respondents believe that AI will completely transform the HR function in the future.

SUGGESTIONS

Some suggestions for organizations looking to implement AI in their HR functions are:

- Address concerns about technical difficulties, data privacy, bias, and lack of trust in AI systems by implementing regular monitoring and evaluation, clear guidelines and policies, and collaboration with legal and compliance teams to ensure ethical and responsible use of AI.
- Focus on the benefits of AI implementation, such as cost savings, improved efficiency, and accuracy, and improved candidate and employee experience, while also acknowledging the need to improve decision-making.
- Make sure your staff receives consistent training and instruction to ensure they have the skills and information to work ethically and successfully with AI systems.
- > Involve employees in decision-making about AI implementation in HR to increase their ownership and buy-in.



| ISSN: 2395-7852 | www.ijarasem.com | | Impact Factor: 6.551 | Bimonthly, Peer Reviewed & Referred Journal |

| Volume 10, Issue 2, March 2023|

- Communicate openly and transparently with employees about the implementation of AI in HR to build trust and confidence in the technology.
- Monitor and evaluate the impact of AI implementation in HR regularly to ensure it is achieving the desired outcomes and making the expected improvements.
- Ensure that AI implementation is focused on augmenting and enhancing the work of HR professionals rather than replacing them.
- Finally, organizations must recognize that the implementation of AI in HR is an ongoing process that requires ongoing monitoring, evaluation, and refinement.

V. CONCLUSION

In conclusion, the study indicates that the integration of AI in HR has become a growing trend among organizations to improve their HR functions. While it offers numerous benefits such as improved efficiency, accuracy, and cost savings, there are also concerns regarding ethical and responsible use, technical difficulties, and data privacy. To address these concerns, organizations need to establish clear guidelines and policies, provide regular training and education, and involve employees in decision-making about AI implementation. It is essential to recognize that the implementation of AI in HR is an ongoing process that requires continuous monitoring and evaluation to ensure that it is augmenting and enhancing the work of HR professionals rather than replacing them. Therefore, organizations must proceed with caution while implementing AI in HR and ensure that the benefits are delivered in a responsible and ethical manner with employee involvement and buy-in.

REFERENCES

- 1. Bullhorn (2018). Artificial intelligence in recruitment: The definitive guide. Retrieved from https://www.bullhorn.com/blog/2018/03/artificial-intelligence-in-recruitment/
- 2. Erickson, S. (2018). AI in HR: New research reveals adoption drivers and barriers. Human Resource Executive. Retrieved from https://hrexecutive.com/ai-in-hr-new-research-reveals-adoption-drivers-and-barriers/
- 3. Harver (2020). The 2020 State of Artificial Intelligence in Talent Acquisition. Retrieved from https://harver.com/whitepapers/2020-state-of-artificial-intelligence-in-talent-acquisition/
- 4. McFadden, C. (2019). AI in HR: Assessing Honesty and Morality in Remote Workers. Retrieved from https://emerj.com/ai-sector-overviews/ai-in-hr-assessing-honesty-and-morality-in-remote-workers/
- 5. Nankervis, A., Baird, M., Coffey, J., & Shields, J. (2021). Human resource management: Strategy and practice (9th ed.). Cengage Learning.
- 6. Pan, X., Liao, C., Jiang, J., & Zhang, Y. (2022). Artificial Intelligence in Human Resource Management: A Systematic Review and Future Directions. IEEE Transactions on Engineering Management, 1-15.
- 7. Tiwari, P., Srivastava, R. K., & Pandey, M. (2021). An empirical analysis of artificial intelligence adoption in human resource management. Journal of Business Research, 129, 724-732.
- 8. Verma, R., &Bandi, V. (2019). Role of artificial intelligence in human resource management: A systematic literature review. Journal of Advances in Management Research, 16(3), 277-296.









| Mobile No: +91-9940572462 | Whatsapp: +91-9940572462 | ijarasem@gmail.com |